

NOTICE OF THE 2025 ANNUAL MEETING OF THE  
MEMBERS OF THE  
GRIFFISS LOCAL DEVELOPMENT CORPORATION

to be held at the  
Mohawk Valley EDGE Offices  
584 Phoenix Drive  
Rome, New York 13441

on  
December 18, 2025 at 4:00 o'clock P.M.

TO: THE MEMBERS OF GRIFFISS LOCAL DEVELOPMENT CORPORATION

PLEASE TAKE NOTICE that the 2025 Annual Meeting of the members of Griffiss Local Development Corporation (the "Corporation") will be held at the Mohawk Valley EDGE offices, 584 Phoenix Drive, Rome, New York 13441 on Thursday, December 18, 2025 at 4:00 o'clock p.m. to consider and take action on the following matters:

1. The approval of the Minutes of the 2024 Annual Meeting.
2. The receipt of the Annual Report of the Corporation.
3. The receipt of the Report of the Nominating Committee.
5. The election of directors to (a) succeed those directors whose terms are expiring and (b) fill existing vacancies.
6. The transaction of such other business as may properly be brought before the meeting or any adjournment or adjournments thereof.

Members of the Corporation on December 18, 2025 are entitled to vote in person or by proxy at said meeting or any adjournment or adjournments thereof.

Dated: December 12, 2025

BY ORDER OF THE BOARD OF DIRECTORS

/s/ CJ Hanrahan, Secretary

Agenda  
Griffiss Local Development Corporation  
Annual Meeting of the Members  
Mohawk Valley EDGE offices  
584 Phoenix Drive  
Rome, New York 13441  
Thursday, December 18, 2025  
4:00PM

1. Call Meeting to Order
2. Approval of Minutes – 2024 Annual Meeting of the Members
3. Annual Report of the Corporation
4. Committee Reports
  - Report of the Nominating Committee regarding nominees to GLDC Board of Directors
5. Election of Directors
  - Election of Directors
6. Unfinished Business
7. New Business
8. Adjourn Meeting

# Memo

**To:** Members of Griffiss Local Development Corporation

**From:** Shawna Papale, Authorized Representative

**Date:** December 12, 2025

**Re:** Proxy for 2025 Annual Meeting

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The 2025 Annual Meeting of the members of Griffiss Local Development Corporation ("GLDC") is scheduled for Thursday, December 18, 2025, at 4:00 p.m. The meeting will be held at the Mohawk Valley EDGE offices, 584 Phoenix Drive, Rome, New York 13441.

Enclosed is a proxy which will allow you to exercise your voting rights as a member of GLDC in the event you are unable to attend the 2025 Annual Meeting.

Please execute this proxy and return it to my attention if you are unable to attend the 2025 Annual Meeting.

Thank you.

PROXY

I, the undersigned, a member in good standing of GRIFFISS LOCAL DEVELOPMENT CORPORATION (the "Corporation") entitled to vote at the 2025 Annual Meeting of the Members of the Corporation (the "2025 Annual Meeting"), do hereby constitute and appoint Elis DeLia and Kevin Martin, and each of them, as my true and lawful attorney and proxy to attend the 2025 Annual Meeting to be held on December 18, 2025 at 4:00 o'clock p.m. at the Mohawk Valley EDGE offices, 584 Phoenix Drive, Rome, New York 13441, or at any continuation or adjournment thereof, with full power to vote and act for me and in my name, place, and on my behalf, in the same manner, to the same extent, and with the same effect that I might were I personally present thereat, giving to the proxies, and each of them, full power of substitution and revocation. Any proxy or proxies heretofore given by me to any person or persons whatsoever relative to the 2025 Annual Meeting are hereby revoked.

Dated: December \_\_\_\_, 2025

Signature \_\_\_\_\_

Print Name \_\_\_\_\_

**Meeting Minutes**  
**Griffiss Local Development Corporation**  
**584 Phoenix Drive Rome, NY - WebEx**  
**December 12, 2024 - 4:00 PM**

**Members Present:** Elis DeLia, Frank Vetrone, Mike Manuele, Eric MacDairmid, Kevin Martin (via Webex), Evan DeGennaro (via Webex), Chad Lawrence (via Webex), Deb Grogan (via Webex), Erin Weiman (via Webex)

**Others Present:** Maureen Carney, Laura Cohen, Shawna Papale, Christian Mercurio, CJ Hanrahan, Marc Barraco, Mark Kaucher, Jef Saunders

**Mr. DeLia called the Annual Meeting to order at 4:02 PM.**

**On a motion by Mr. Lawrence, seconded by Mr. Martin, the directors unanimously approved the minutes from the 2023 Annual Meeting.**

**Annual Report of the Corporation**

Mr. DeLia informed the board that the Annual Report of the Corporation was included in the board materials which members should have received and is also available online. Members may review at their leisure and raise any questions or comments at the January Meeting. At this time, the board must acknowledge the receipt of the report.

**On a motion made by Mr. Lawrence, seconded by Mr. Vetrone, the directors unanimously approved to acknowledge receipt of the Annual Report of the Corporation.**

**Report of the Nominating Committee**

Mr. DeLia explained that there are currently two vacancies that must be filled. Between now and the next meeting, the Nominating Committee will meet to fill the vacancies. At this time, we present the Class of 2024 which includes Elis DeLia, Mike Manuel, Frank Vetrone, and Eric MacDairmid to become the Class of 2027.

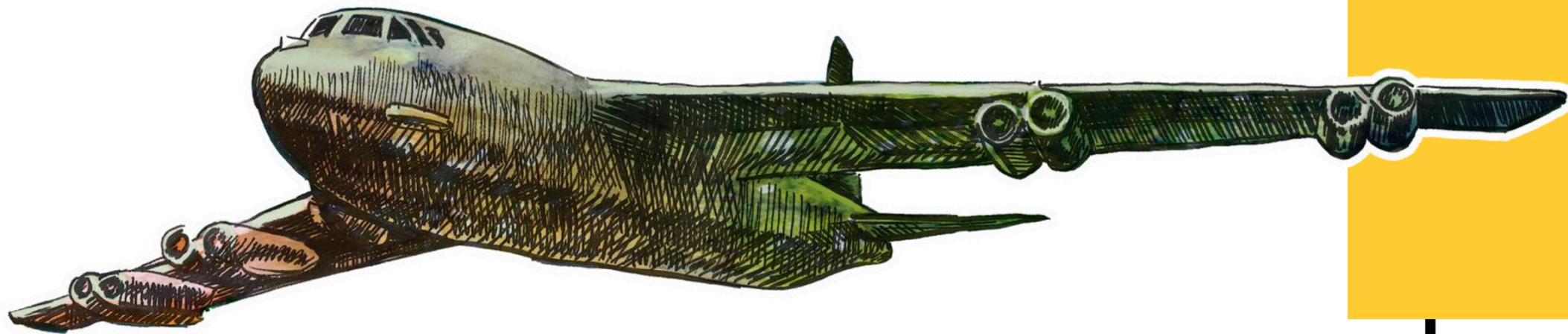
**On a motion made by Mr. Vetrone, seconded by Mr. Lawrence, the directors unanimously approved to accept the Class of 2027.**

**Membership meeting is adjourned at 4:05.**

**YEAR END  
REVIEW  
2025**

**GRIFFISS**

**LOCAL  
DEVELOPMENT  
CORPORATION**



# GLDC's FEATURED PROJECTS

- Innovare/GI Spending
- GLDC Facility Improvement
- 776 Roof
- Griffiss Land Improvements
- Partnership at Triangle
- 212 Hangar Road Demo
- ICAN Daycare
- Disc Golf Amenities



# INSTALLATION OF ADDITIONAL DISC GOLF AMENITIES

GLDC enhanced the recreational experience by installing nine new baskets on the disc golf course. This upgrade provides players with a more complete and challenging layout, supporting increased community engagement and outdoor activity.



# LANDSCAPE IMPROVEMENTS

Significant landscaping upgrades were completed at park entrance signage areas and along trail locations. These improvements enhance the visual appeal, create a welcoming environment for visitors, and contribute to the overall aesthetic and ecological health of the park.



# Griffiss Institute

## Blueprint 2030 Initiative:

- Ambitious plan to support **25 startups annually** and raise a **\$25 million venture fund** to grow companies and strengthen the regional innovation ecosystem

## Innovare Advancement Center:

- A collaborative space enabling **academic and industrial partnerships** outside classified environments, opening hundreds of new pathways for innovation

## Talent Development Impact:

- Placed **450 interns across 40 companies** in one year, with some programs attracting **1,000+ applications for 50 positions**, ensuring local talent retention



# Air Force Research Lab

## Innovation Legacy:

- Built a groundbreaking supercomputer using **1,763 PlayStation 3 consoles**, showcasing creative problem-solving and advancing neuromorphic computing

## Counter-Drone Leadership:

- AFRL is now a **national resource for DoD** in counter-drone technologies, a critical area given global conflicts and evolving warfare

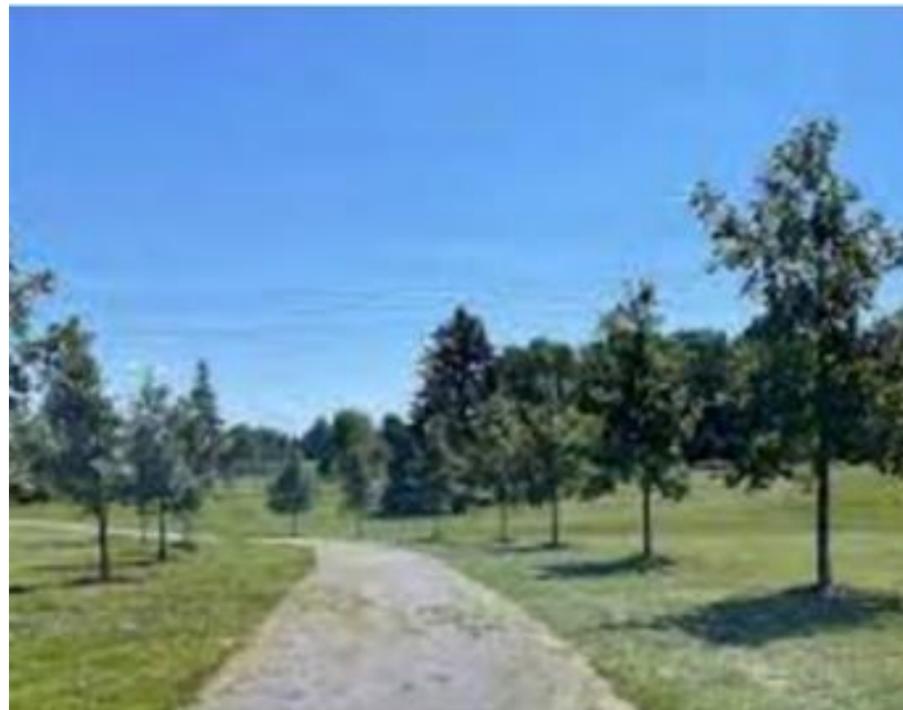
## Future Vision:

- Driving research in **quantum computing**, including plans for a **quantum network across New York State**, and expanding drone corridor and Skydome testing facilities



# Griffiss Trail Upgrades

GLDC undertook extensive repairs to the blacktop path running along Route 825, from Geiger Road up to Atlas Drive. This work ensures safer and smoother access for pedestrians and cyclists, improving connectivity and usability throughout the park system.



# 212 Hangar Road Demo

Utilized funding from EPA Revolving Loan Fund for demolition that began in the fall of 2025. The main structure has been fully demolished and we are currently removing the foundation to make way for 102,000 SF office building.



# Building 776

- Proposed sublease between GLDC and ICAN for 22,410± sq. ft. plus an outdoor playground area - Day care services, clinical services, and office space
- GLDC responsibilities: renovations, environmental compliance, and site preparation
- Term: 10 years proposed start date August 2026, with two 5-year renewal options;
- 88 daycare spots created with tentative opening of fall 2026 to meet park tenants needs



**Thank you for another  
great year!**

**GLDC**

## **GLDC 2026 Slate of Officers & Board of Directors**

### **Officers**

Chair – Elis DeLia

Vice-Chair – Kevin Martin

Treasurer – Deb Grogan

Authorized Representative – Shawna Papale

Secretary – CJ Hanrahan

\*indicates Executive Committee

Elis DeLia\*

Mike Manuele

Frank Vetrone\*

Eric MacDiarmid

### **Expiring Class of 2025 (to be Class of 2028)**

Deb Grogan\*

James Cusack

### **Class of 2026**

Kevin Martin\*

Evan DeGennaro

Erin Weiman\*

Chad Lawrence